

Exhibit 300 (BY2008)

| PART ONE | |
|--|-------------------------|
| OVERVIEW | |
| 1. Date of Submission: | 2006-11-07 |
| 2. Agency: | 015 |
| 3. Bureau: | 35 |
| 4. Investment Name: | Oracle e-Business Suite |
| 5. UPI: | 015-35-01-01-01-1126-24 |
| 6. What kind of investment will this be in FY2008? | |
| Operations and Maintenance | |
| 7. What was the first budget year this investment was submitted to OMB? | |
| FY2003 | |
| 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap. | |
| <p>Oracle Federal Financials is a web-enabled COTS application providing an integrated accounting, budgeting, and reporting system comprising multiple subsystems. The system enables financial management of budget execution, purchasing, accounts payable, accounts receivable, disbursements, and property management. Functions in Oracle are accounted for on a general ledger double entry accounting basis and allow for management reporting in addition to required external reporting. Oracle was deployed into full production in October 2002 and has been integrated with virtually all of our administrative systems. This investment represents Public Debt's Center of Excellence for the Financial Management line of business. It has been identified as a high risk investment in accordance with OMB Memo M-05-23 dated August 4, 2005. IPV6 - Business Impact IPV6 is designed to solve the address depletion problem, improve security, re-establish end-to-end communications, improve mobility, and improve auto-configuration at a minimum. No new consumer features have been announced from the banking and investment industry at this time, but new features are expected immediately following implementation of the new protocol by Internet Service Providers (ISPs). Public Debt will offer comparable features to our customers if viable and cost effective. Since we do not know what those future features will look like or how they will perform, Public Debt is unsure of the impact of IPV6 will have on Oracle Federal Financials. Public Debt plans to keep abreast of new IPV6 features as they are introduced and evaluate their effectiveness to our customers.</p> | |
| 9. Did the Agency's Executive/Investment Committee approve this request? | |
| Yes | |
| 9.a. If "yes," what was the date of this approval? | |
| 2006-08-09 | |
| 10. Did the Project Manager review this Exhibit? | |
| Yes | |
| 11. Project Manager Name: | |
| | |
| Project Manager Phone: | |
| | |
| Project Manager Email: | |
| | |
| 12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project. | |
| Yes | |
| 12.a. Will this investment include electronic assets (including computers)? | |
| Yes | |
| 12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only) | |
| No | |
| 13. Does this investment support one of the PMA initiatives? | |

| | |
|--|----|
| Yes | |
| If yes, select the initiatives that apply: | |
| Competitive Sourcing | |
| Expanded E-Government | |
| Financial Performance | |
| Human Capital | |
| 13.a. Briefly describe how this asset directly supports the identified initiative(s)? | |
| Oracle produces information that is timely, useful, and reliable and fully integrates financial management functions. ARC is able to compete with public and private service providers to offer agencies cost effective systems for outsourcing financial management functions. The Financial Management LoB initiative is supported by the Oracle investment and is in direct alignment with the goals and direction of the initiative and contributed to ARC's selection by OMB as a Center of Excellence. | |
| 14. Does this investment support a program assessed using OMB's Program Assessment Rating Tool (PART)? | |
| Yes | |
| 14.a. If yes, does this investment address a weakness found during the PART review? | |
| No | |
| 14.b. If yes, what is the name of the PART program assessed by OMB's Program Assessment Rating Tool? | |
| Administering the Public Debt | |
| 14.c. If yes, what PART rating did it receive? | |
| Effective | |
| 15. Is this investment for information technology (See section 53 for definition)? | |
| Yes | |
| 16. What is the level of the IT Project (per CIO Council's PM Guidance)? | |
| Level 2 | |
| 17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance) | |
| (1) Project manager has been validated as qualified for this investment | |
| 18. Is this investment identified as high risk on the Q4 - FY 2006 agency high risk report (per OMB's high risk memo)? | |
| Yes | |
| 19. Is this a financial management system? | |
| Yes | |
| 19.a. If yes, does this investment address a FFMIA compliance area? | |
| Yes | |
| 19.a.1. If yes, which compliance area: | |
| Financial System Requirements, Federal Accounting Standards, and Standard General Ledger at the transaction level. | |
| 19.b. If yes, please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A11 section 52. | |
| System Name: Oracle Federal Financials System Acronym: Oracle-FF | |
| 20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%) | |
| Hardware | 0 |
| Software | 11 |
| Services | 13 |
| Other | 76 |
| 21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities? | |
| N/A | |
| 22. Contact information of individual responsible for privacy related questions. | |

| |
|---|
| Name |
| |
| Phone Number |
| |
| Title |
| Disclosure Officer |
| Email |
| |
| 23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval? |
| Yes |

SUMMARY OF SPEND

1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

All amounts represent Budget Authority

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

| | PY-1 & Earlier | PY | CY |
|---------------------------------|----------------|-------|-------|
| | -2005 | 2006 | 2007 |
| Planning Budgetary Resources | 0.000 | 0.000 | 0.000 |
| Acquisition Budgetary Resources | 0.210 | 0.000 | 0.000 |
| Maintenance Budgetary Resources | 0.720 | 0.820 | 0.970 |
| Government FTE Cost | 6.410 | 2.500 | 3.000 |
| # of FTEs | 25 | 30 | 35 |

Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).

Government FTE Costs should not be included as part of the TOTAL represented.

2. Will this project require the agency to hire additional FTE's?

Yes

2.a. If "yes," how many and in what year?

FY2008 = 5 FY2009 = 5

PERFORMANCE

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use Table 1 below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

Table 1

| | Fiscal Year | Strategic Goal(s) Supported | Performance Measure | Actual/baseline (from Previous Year) | Planned Performance Metric (Target) | Performance Metric Results (Actual) |
|---|-------------|--|--|---|---|---|
| 1 | 2003 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; offer high quality services to agencies on a competitive fee-for-service basis; expand customer base and types of services offered. | (1) One financial audit using Oracle Financials resulting in no material weaknesses. (2) Maintain service level of monthly closings within 3 days. (3) Increase the number of agencies using the new system. (4) Maintain or reduce the annual service cost per system user. | (1) No financial audits conducted on agencies using Oracle Financials. (2) Monthly closings within 3 days. (3) 5 agencies using Oracle Federal Financials. (4) Actual annual cost per user was \$28,150. | (1) Annually, track external audit findings. (2) Monthly, track timeliness of month-end closings. (3) Annually, track agencies using Oracle. (4) Annually, calculate average cost per user to measure cost effectiveness of shared service arrangement. | (1) One financial statement audit conducted with no internal control findings. (2) Month-end closings were within 3 days, except at year-end. (3) Number of agencies using Oracle is 11. (4) Average annual cost per user was estimated at \$3,560. |
| 2 | 2004 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; offer high quality services to agencies on a competitive fee-for-service basis; expand customer base and types of services offered. | (1) Three additional financial audits using Oracle Financials resulting in no material weaknesses. (2) Monthly closings within 3 days. (3) Increase the number of agencies using the new system. (4) Maintain or reduce the annual service cost per system user. | (1) One financial audit conducted on agencies using Oracle Financials, with no material weaknesses. (2) Monthly closings within 3 days. (3) 11 agencies implemented on Oracle Federal Financials. (4) Actual annual cost per user of \$3,560. | (1) Annually, track external audit findings. (2) Monthly, track timeliness of month-end closings. (3) Annually, track agencies using Oracle. (4) Annually, calculate average cost per user to measure cost effectiveness of shared service arrangement. | (1) 11 financial statement audits and SAS70 Review with no internal control findings. (2) Month-end closings within 3 days, except at year-end. (3) Number of agencies using Oracle is 18. (4) Average annual cost per user estimated at \$2,740. |
| 3 | 2005 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; continue to offer high quality services to agencies on a competitive fee-for-service basis. | Monthly closings within 3 days. | Monthly closings within 3 days. | Monthly, track the timeliness of month-end closings. | Monthly closings were performed within 3 days, except at year-end. |
| 4 | 2005 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; | Increase by six (6) the number of agencies using the new system. | 17 agencies implemented on Oracle Federal Financials. | Annually, track the number of agencies implemented on Oracle Financials. | Total of 28 agencies implemented on Oracle Federal Financials as of 09/30/05. |

| | | | | | | |
|----|------|--|---|--|---|--|
| | | expand our customer base and the types of services offered. | | | | |
| 5 | 2006 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; continue to offer high quality services to agencies on a competitive fee-for-service basis. | 28 closings each month within 3 days. | 26 closings each month within 3 days. | Maintain the timeliness of monthly closing; currently tracking closings for 28 customers | As of 9/30/2006 we are performing 26 closings in 3 days. |
| 6 | 2006 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; expand our customer base and the types of services offered. | Increase by one (1) the number of agencies using the new system. | Over 28 agencies implemented on Oracle Federal Financials. | Annually, track the number of agencies implemented on Oracle Financials. | Total of 31 agencies implemented on Oracle Federal Financials as of 9/30/2006. |
| 7 | 2007 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; continue to offer high quality services to agencies on a competitive fee-for-service basis. | 29 closings each month within 3 days. | 28 closings each month within 3 days | Maintain the timeliness of monthly closings; currently tracking closings for 28 customers | 31 closing within 3 business days as of 1Q FY07 |
| 8 | 2007 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; expand our customer base and the type of services offered. | Increase by one (1) the number of agencies and users on the new system. | 31 agencies implemented on Oracle Federal Financials. | Annually, track the number of agencies implemented on Oracle Financials. | 31 agencies implemented as of 1Q FY07 |
| 13 | 2006 | Manage resources effectively to | Customer satisfaction rating of excellent and | No baseline | Annually, track customer satisfaction | Customer satisfaction rating of 86% in the |

| | | | | | | |
|----|------|--|--|--|---|---|
| | | accomplish the mission and provide quality service; fulfill customer expectations; continue to offer high quality services to agencies on a competitive fee-for-service basis. | good in 90% range for all responses. | | through a survey | excellent and good range for all responses. |
| 14 | 2007 | Manage resources effectively to accomplish the mission and provide quality service; fulfill customer expectations; continue to offer high quality services to agencies on a competitive fee-for-service basis. | Customer satisfaction rating of excellent and good in 90% range for all responses. | Customer satisfaction rating of excellent and good in 86% range for all responses. | Annually, track customer satisfaction through a survey. | NA as of 1Q FY07 |

All new IT investments initiated for FY 2005 and beyond must use Table 2 and are required to use the FEA Performance Reference Model (PRM). Please use Table 2 and the PRM to identify the performance information pertaining to this major IT investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov.

Table 2

| Fiscal Year | Measurement Area | Measurement Grouping | Measurement Indicator | Baseline | Planned Improvement to the Baseline | Actual Results |
|--|------------------|----------------------|-----------------------|----------|-------------------------------------|----------------|
| EA | | | | | | |
| <p>In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.</p> | | | | | | |
| 1. Is this investment included in your agency's target enterprise architecture? | | | | | | |
| Yes | | | | | | |
| 2. Is this investment included in the agency's EA Transition Strategy? | | | | | | |
| Yes | | | | | | |
| 2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. | | | | | | |
| Oracle Federal Financials Systems | | | | | | |
| 3. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.whitehouse.gov/omb/egov/ . | | | | | | |
| Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM. | | | | | | |
| Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission. | | | | | | |

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

| | Agency Component Name | Agency Component Description | Service Type | Component | Reused Component Name | Reused UPI | Internal or External Reuse? | Funding % |
|----|-----------------------|--|------------------------------|---|-----------------------|------------|-----------------------------|-----------|
| 1 | Discoverer | Ad hoc reporting capability. | Reporting | Ad Hoc | | | No Reuse | 0 |
| 2 | Discoverer | Standard reporting capability. | Reporting | Standardized / Canned | | | No Reuse | 0 |
| 3 | Order Management | Inventory control. | Asset / Materials Management | Asset Cataloging / Identification | | | No Reuse | 0 |
| 4 | Order Management | Asset and liability management. | Asset / Materials Management | Asset Transfer, Allocation, and Maintenance | | | No Reuse | 0 |
| 5 | GL | Flexible account structure for internal costing needs. | Financial Management | Activity-Based Management | | | No Reuse | 0 |
| 6 | Discoverer | Open detail record reports; GL detail reports. | Financial Management | Auditing | | | No Reuse | 0 |
| 7 | GL | General ledger. | Financial Management | Billing and Accounting | | | No Reuse | 0 |
| 8 | CitiDirect Interface | Purchase card system. | Financial Management | Credit / Charge | | | No Reuse | 0 |
| 9 | Accounts Receivable | Accounts receivable. | Financial Management | Debt Collection | | | No Reuse | 0 |
| 10 | SPS Integration | Interface and EFT payment capability. | Financial Management | Expense Management | | | No Reuse | 0 |
| 11 | Discoverer | Standard reports and ad-hoc reporting capability. | Financial Management | Internal Controls | | | No Reuse | 0 |
| 12 | Accounts Payable | Accounts payable. | Financial Management | Payment / Settlement | | | No Reuse | 0 |
| 13 | EOR | Payroll | Financial Management | Payroll | | | No Reuse | 0 |

4. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

| | SRM Component | Service Area | Service Category | Service Standard | Service Specification (i.e., vendor and product name) |
|----|---|-------------------------------------|---------------------------|------------------------------------|---|
| 1 | Billing and Accounting | Service Access and Delivery | Access Channels | Web Browser | |
| 2 | Ad Hoc | Service Access and Delivery | Access Channels | Wireless / PDA | |
| 3 | Internal Controls | Service Access and Delivery | Service Requirements | Legislative / Compliance | |
| 4 | Billing and Accounting | Service Access and Delivery | Service Requirements | Hosting | |
| 5 | Billing and Accounting | Service Access and Delivery | Service Transport | Service Transport | |
| 6 | Activity-Based Management | Service Platform and Infrastructure | Support Platforms | Platform Independent | |
| 7 | Billing and Accounting | Service Platform and Infrastructure | Delivery Servers | Web Servers | |
| 8 | Asset Transfer, Allocation, and Maintenance | Service Platform and Infrastructure | Software Engineering | Integrated Development Environment | |
| 9 | Asset Transfer, Allocation, and Maintenance | Service Platform and Infrastructure | Software Engineering | Software Configuration Management | |
| 10 | Billing and Accounting | Service Platform and Infrastructure | Database / Storage | Database | |
| 11 | Payment / Settlement | Service Platform and Infrastructure | Database / Storage | Storage | |
| 12 | Billing and Accounting | Service Platform and Infrastructure | Hardware / Infrastructure | Servers / Computers | |
| 13 | Property / Asset Management | Service Platform and Infrastructure | Hardware / Infrastructure | Embedded Technology Devices | |
| 14 | Expense Management | Service Platform and Infrastructure | Hardware / Infrastructure | Local Area Network (LAN) | |
| 15 | Billing and Accounting | Service Platform and Infrastructure | Hardware / Infrastructure | Network Devices / Standards | |
| 16 | Billing and Accounting | Component Framework | Security | Certificates / Digital Signatures | |
| 17 | Standardized / Canned | Component Framework | Presentation / Interface | Dynamic Server-Side Display | |
| 18 | Credit / Charge | Component Framework | Presentation / Interface | Content Rendering | |
| 19 | Auditing | Component Framework | Business Logic | Platform Independent | |
| 20 | Debt Collection | Component Framework | Business Logic | Platform Dependent | |
| 21 | Billing and Accounting | Component Framework | Data Management | Database Connectivity | |
| 22 | Payroll | Service Interface and Integration | Interface | Service Description / Interface | |

5. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

| |
|--|
| No |
| 5.a. If yes, please describe. |
| Although Oracle FF does not specifically leverage cross government components, it does provide the vehicles for Public Debt to maintain its competitiveness in the field of franchised administrative services, allowing us to offer a state-of-the-art, fully integrated, web accessible accounting system to existing and potential franchise customers. As a result, we have entered into agreements to provide reusable administrative service components to other federal agencies that seek a provider of cost-effective, high-quality administrative services. The results achieved through the implementation of the Oracle FF are not only consistent with Public Debt's strategic goals, but they are compatible with the President's Management Agenda and Treasury's strategic goals to improve financial performance and to expand the use of e-government. |
| 6. Does this investment provide the public with access to a government automated information system? |
| No |
| PART THREE |
| RISK |
| You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle. |
| Answer the following questions to describe how you are managing investment risks. |
| 1. Does the investment have a Risk Management Plan? |
| Yes |
| 1.a. If yes, what is the date of the plan? |
| 2006-09-29 |
| 1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB? |
| No |
| COST & SCHEDULE |
| 1. Was operational analysis conducted? |
| Yes |
| 1.a. If yes, provide the date the analysis was completed. |
| 2006-12-20 |
| 1.c. If no, please explain why it was not conducted and if there are any plans to conduct operational analysis in the future. |
| |